



LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Eleanor Roosevelt Community Learning Center

CDS Code: 54-10546-6119291

School Year: 2024-25

LEA contact information:

Heather Rocha

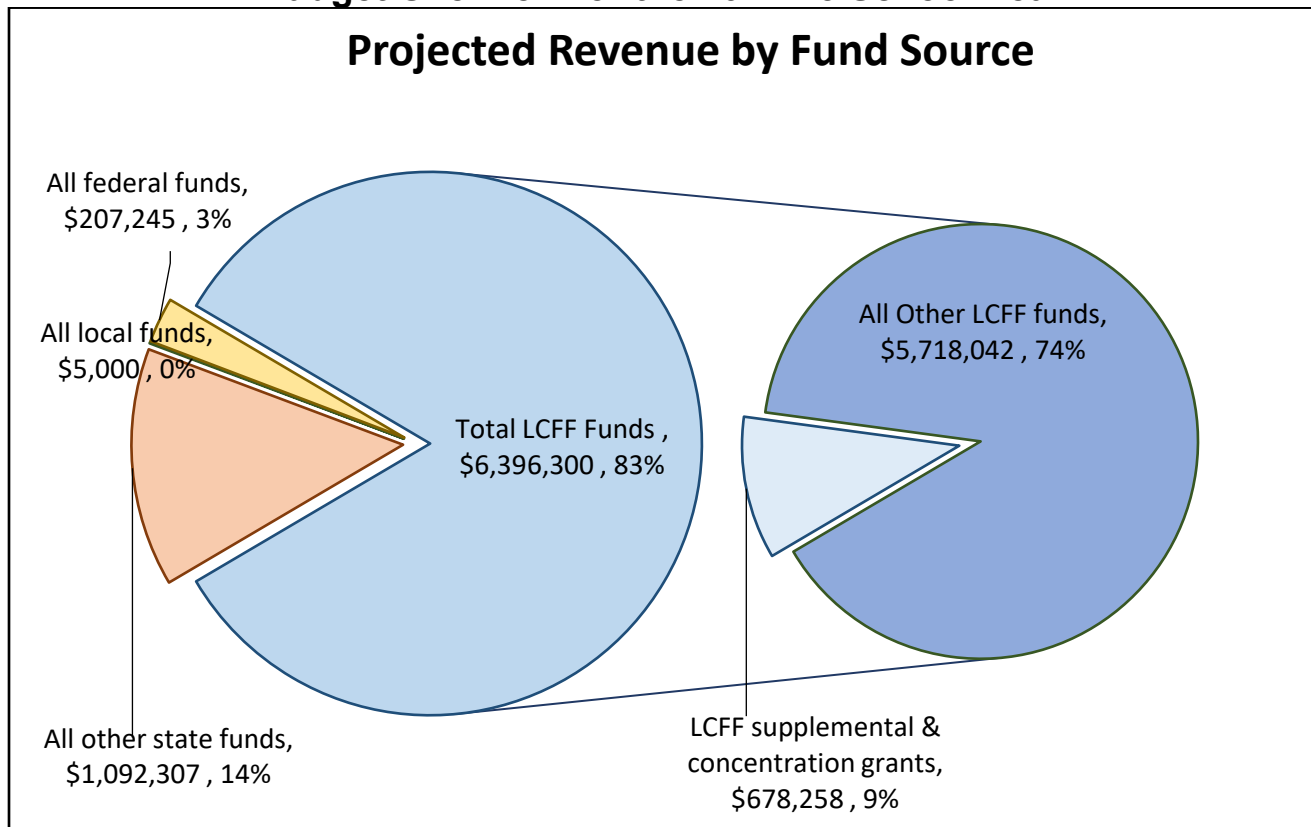
Superintendent

hrocha@erclc.org

5595929160

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year

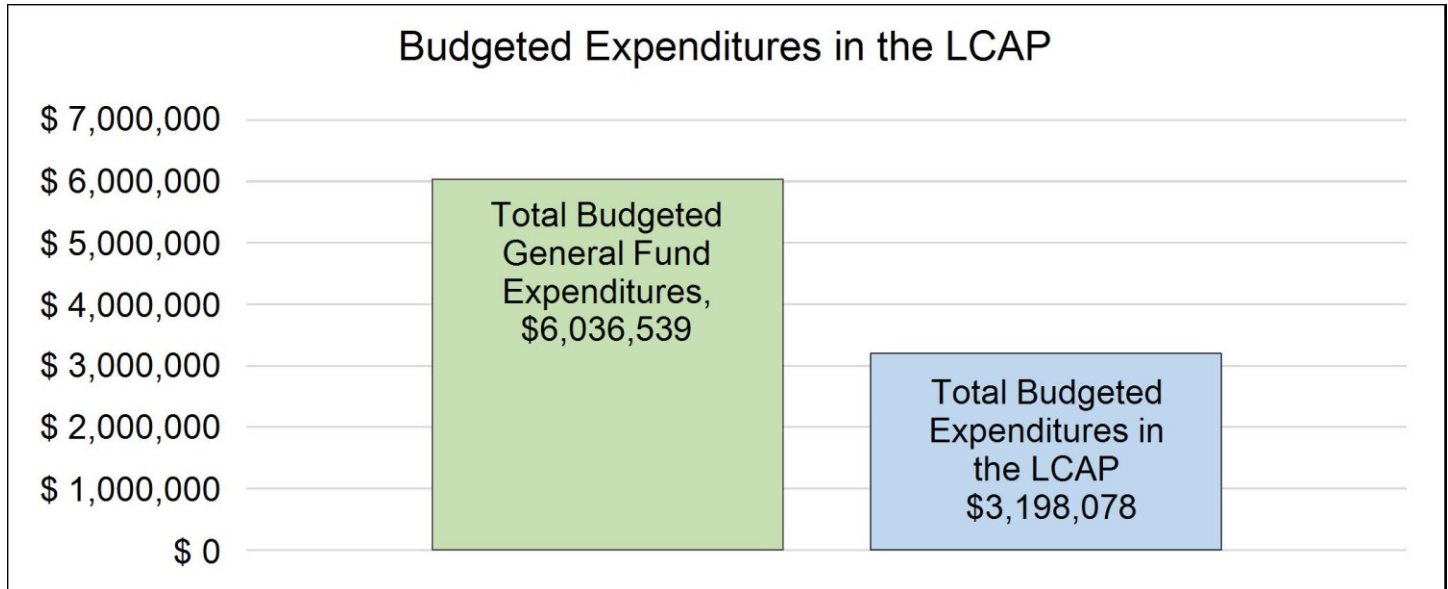


This chart shows the total general purpose revenue Eleanor Roosevelt Community Learning Center expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Eleanor Roosevelt Community Learning Center is \$7,700,852, of which \$6,396,300 is Local Control Funding Formula (LCFF), \$1,092,307 is other state funds, \$5,000 is local funds, and \$207,245 is federal funds. Of the \$6,396,300 in LCFF Funds, \$678,258 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Eleanor Roosevelt Community Learning Center plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Eleanor Roosevelt Community Learning Center plans to spend \$6036539 for the 2024-25 school year. Of that amount, \$3,198,078 is tied to actions/services in the LCAP and \$2,838,461 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

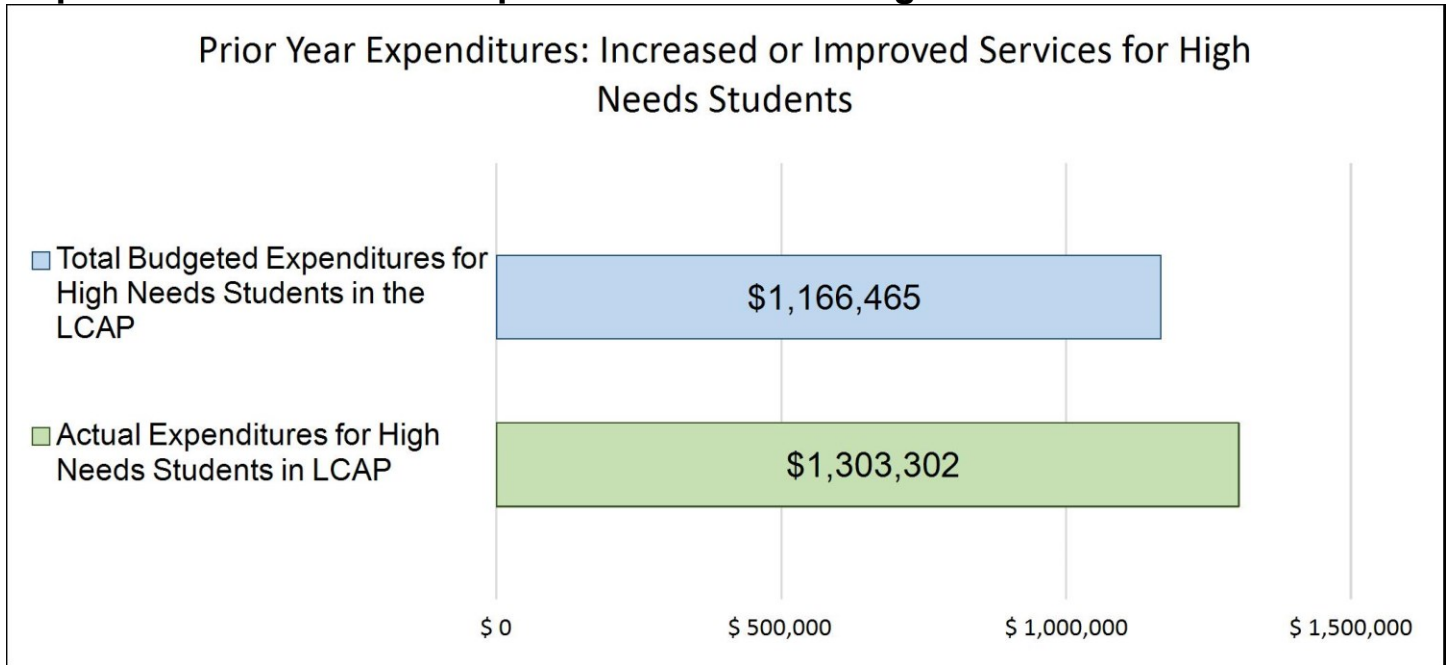
Budgeted items not included in the LCAP include standard recurring expenditures for general staffing (including certificated staff), instructional materials to support program and curriculum, facilities, upkeep and other general operating expenditures.

Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Eleanor Roosevelt Community Learning Center is projecting it will receive \$678,258 based on the enrollment of foster youth, English learner, and low-income students. Eleanor Roosevelt Community Learning Center must describe how it intends to increase or improve services for high needs students in the LCAP. Eleanor Roosevelt Community Learning Center plans to spend \$1,981,877 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what Eleanor Roosevelt Community Learning Center budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Eleanor Roosevelt Community Learning Center estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Eleanor Roosevelt Community Learning Center's LCAP budgeted \$1,166,465 for planned actions to increase or improve services for high needs students. Eleanor Roosevelt Community Learning Center actually spent \$1,303,302 for actions to increase or improve services for high needs students in 2023-24.



2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Eleanor Roosevelt Community Learning Center	Heather Rocha Superintendent	hrocha@erclc.org 5595929160

Goals and Actions

Goal

Goal #	Description
1	Eleanor Roosevelt has four pillars of focus for our school, the first pillar is our Core Academic Pillar and this is also the focus of our first LCAP goal. Students will grow and improve academically every year, with a focus on Mathematics and English Language Arts while still building a passion for learning.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
“All Students” performance on the SBAC ELA assessment (CAASPP)	3.6 below Standard (2019 dashboard)	Data Not Available Updated Data - 32.5 points below Standard (2022 Dashboard)	-32.5 points below Standard (2022 Dashboard)	67.6 points below Standard (2023 Dashboard)(22-23 was a difficult year. We know we've improved and are waiting on State Data for 2024 performance)	10 points growth each year from -32.5 to -22.5 in 2023-24
“All Students” performance on the SBAC Math assessment (CAASPP)	51.8 points below Standard	Data Not Available Updated Data - 72.3 points below Standard (2022 Dashboard)	-72.3 points below Standard (2022 Dashboard)	107 points below Standard (2023 Dashboard) (22-23 was a difficult year. We know we've improved and are waiting on State Data for 2024 performance)	8 points growth each year from -72.3 to -64.3 in 2023-24

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
NWEA - MAP Reading	As its best to measure the same window and an annual growth rate, we use fall to fall window. From 2018 to 2020 we averaged 2 points growth. For Fall of 2020, our average MAP score for Reading was 222.7	Data Not Available	Data Not Available. The school is transitioning to IReady.	New Assessment being used - Iready	New Iready Baseline
NWEA - MAP Math	As its best to measure the same window and an annual growth rate, we use fall to fall window. From 2018 to 2020 we averaged 2 points growth. For Fall of 2020, our average MAP score for Math was 223.3	Data Not Available	Data Not Available. The school is transitioning to IReady.	New Assessment being used - Iready	New Iready Baseline
Local assessment percentage participation - NWEA MAP	*New: As we want accurate internal assessments, we strive for increased participation rates schoolwide. In 2021 we achieved a record 96.1%	Data Not Available	Data Not Available. The school is transitioning to IReady.	New Assessment being used - IReady.	96% schoolwide participation
Teachers appropriately assigned for	0% teacher misassignment	0 % misassignments (2021-22)	0 % misassignments (2022-23)	0% teacher misassignment	0% teacher misassignment

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
students they teach or are teacher or are teacher of record.					
Teachers fully credentialed	100% fully credentialed teachers	100% credentialed (2021-22)	100% credentialed (2022-23)	95% fully credentialed (1 teacher on STP)	100% credentialed
Percentage of English Learners who make progress toward English proficiency as measured by the ELPAC assessment	Less than 11 students in group in order to receive Dashboard Indicator result. Progress will be measured by individual student. 4 EL students enrolled in 2020-21. All EL students should make progress annually measured in ELPAC. They will either maintain current level or grow.	Not a significant number Updated Data - Less than 11 students - data not displayed for privacy (2022 Dashboard)	Less than 11 students - data not displayed for privacy (2023 Dashboard)	Less than 11 students - data not displayed for privacy (2023 Dashboard)	100% maintain or grow
Reclassification rate for English Learners	50% (2 of 4) of ELs were Reclassified	Not a significant number	0% of EL Reclassified (2022-23)	Not a significant number (1 student)	Reclassify all ELs meeting ELPAC and local criteria
Implementation of State Board adopted academic content and performance standards for all students	Educational coordinators verify parents follow key content standards for learning in monthly meetings focused on math and ELA for over 90% of students	Estimated 75% of homeschool families are aligned to standards. Next year Standard Milestones will be implemented to help progress.	School shift and data not available	Action in progress building Milestones for 2024-2025 (Milestones will be ready for use September 2024.	95%

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Local All School Writing Benchmarks	*New: Increase participation in all school writing benchmarks. A baseline will be established in 2023-2024	Data not Available	Data not Available	This goal will be changed for 2024-25 as writing is included in A-G courses for high school. Elementary will need a grade level goal.	85% of students will participate in all three schoolwide writing benchmarks (new for 2023)
Student or parent participation in new tutoring support math/ELA and parent workshops.	*As a new goal, a baseline will be established in 2023-24	Data not Available	Estimated 25% - True Baseline to be established with results of 2023-24 school year.	Developing parent interest in training and workshops	Need to adjust this goal as not all students need support.
IReady - ELA	Percentage of students at grade level in ELA	NA	Baseline will be establish with results in the 2023-24 school year.	Overall our students were at 54% at or above Grade level	55%
iReady - Math	Percentage of students at grade level in Math	NA	Baseline will be establish with results in the 2023-24 school year.	Overall our students were 38% at or above grade level	45%
IReady - Local Assessment Participation Percentage	Percentage of students participating in iReady interim assessments 2-12	NA	Baseline percentage of student participation in iReady local assessment. Baseline to be established with results in 2023-24 school year.	Our percentage increased to 98.5 % grades 2-12.	98% participation all interim IReady assessments 2-12th grade.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

2022-2023 was a tough year for several internal school reasons. All of those challenges have been resolved and for 2023-2024 our school community has been working diligently to remedy any previous challenges. As a homeschool, we know that our parents are partners in the teaching process and therefore data is only one measure of student success. However, we do know that this data is imperative to our school story. In working through some of these challenges we definitely have made some improvements. Our Actions to support Goal 1 - the continued improvement in English Language Arts and Mathematics are well on the way to improvement this year and in the future.

As we transitioned to a new academic diagnostic system we saw a growth from 46 % to 54% at or above grade level in Reading and from 27% to 38% at or above grade level. We had over 98% participate in the Iready diagnostic and over 96% in the state wide CAASPP which is well above the previous years participation. Overall, 23-24 was much more academically successful year and really set a foundation for much more positive growth.

There were no major differences in the set goals and actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The action expenditures below were mostly met and spent. In a few cases we found alternate ways to fund some actions due to grants but generally all or more was spent in designated areas for actual expenditures in Increased and Improved Services. There are only minor differences, but over all more funds were spent on this action than planned.

1.1 Tutoring - instructional aides/PT teacher: Budgeted \$75,000, fully utilized 86953

1.2 Psychologist (PT): Budgeted \$60,000, fully utilized.78729

1.3 ELA/Math Materials - Online Curriculum: Budgeted \$45,000, fully utilized.50579

1.4 Science Curriculum-Materials: Budgeted \$50,000, fully utilized.51433

1.5 Awards-Incentive: Budgeted \$15,000, Almost fully utilized 13000

1.6 Literacy Tutoring: Budgeted \$50,000,fully utilized.53652

1.7 Professional Development: Budgeted \$50,000, partially utilized due to readiness of the site for this work.43529

The one area that was slightly below was in professional development due the small nature of our school and new staff who was at capacity and not ready for additional development.

1.7 Professional Development -

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The following actions have been effective:

1.1 Tutoring, instructional aides, and PT teachers - This additional support has helped support our growth we are finally beginning to see in the 2023-2024 school year as Iready data has evidenced with an average of 10% growth in both ELA and Math.

1.2 Psychologist (Intern) - The psychologist has worked well with all students to build confidence and social well-being through personal sessions and group sessions with students.

1.3 ELA/Math Materials - Online Curriculum Updated and High interest materials were purchased for families in mathematics, reading - including the new Harbor and Sprout, the New I ready system with intervention support, materials for the library and online curriculum and our growth data supports this improvement.

1.4 Science Curriculum-Materials As there were large purchases for science in the previous LCAP year, there were still curricular purchases made to support Agricultural and environmental sciences which supports project based learning and a contributing factor to success.

1.5 Awards-Incentive - The incentive was carried out this year for both testing incentives and trip incentives and our percentage of 98% is a good indicator it worked well.

1.6 Literacy Tutoring - Having individuals to support students one on one has improved our scores in reading by 8% which we know we'll continue to see grow in the upcoming years. Our kinder team also focused on supporting literacy for early readers who were significantly behind. We do need to be more intentional and utilize data next year to better drive individual support.

The main area we did not implement an action in full was in outside professional development.

1.7 Professional Development - Our team needed to focus on the site this year as we had a number of new hires so there was minimal outside professional development as they needed to focus on basic schoolwide systems. We did go to CCSA and CSDC, and there were a few other trainings our team did. Everyone utilized Keenan for mandatory training. We intend to improve this area for 2024.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

The school found the NWEA Map diagnostic ineffective to support growth and intervention and switched to the IReady system to improve our support and parent support in ELA and Math. The small growth this year was due to the shift in diagnostics and academic focus, and we know we'll see larger growth next year. The school was also not ready for focused academic professional development in our unique setting but hope to see that become effective for 2024-2025. This is the first year of completion with 40% new staff and a healthy focus for the future upcoming years. The team was not able to focus on individual growth in the areas of Reading and Math, but have put systems in place to increase and improve growth for the future.

The school will be deleting action 1.6 Literacy Tutoring, and reducing 1.7 as a small school these areas specifically.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
2	Parents as our Educational Partner and Small Safe Learning Communities are two important pillars of our program. ERCLC will increase parent participation in classes, resource and facilities use, and involvement, while improving site facilities for improved learning spaces.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Facilities are maintained in good repair	Facilities will receive an overall rating of “Good”. (2020-21) – per site self-inspection	Site facilities were overall "Good" (2021-22)	Site facilities were overall "Good" (2022-23)	Site facilities were overall "Good" (2022-23)	Maintain overall “Good” rating for site facilities
School Attendance Rate	As a NCB school student work is attendance, and we will maintain over 98%	Maintained over 98% (2021-22)	Maintained 98%	99% 2023-24	98.5%
Chronic Absenteeism Rate	0% of students Chronically Absent (2019 Dashboard)	Data not available Updated Data - 0% of Students chronically absent (2022 Dashboard)	0% of Students chronically absent (2022 Dashboard)	0% of Students chronically absent (2023 Dashboard)	Maintain 0%
Pupil Suspension Rate	0% of pupils suspended (2019 Dashboard)	No suspended students (2021-22)	No suspended students (2022-23)	No suspended students (2023-24)	Maintain 0%

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Pupil Expulsion Rate	0% of students expelled from school (2020-21)	No expelled students (2021-22)	No expelled students (2022-23)	No expelled students (2023-24)	Maintain 0%
Pupils have sufficient access to the Standards-aligned instructional Materials	100% of students have sufficient access. (2020-21)	100% students have access (2021-22)	100% students have access (2022-23)	100% students have access (2023-24)	100%
Survey results indicating the student, staff, and parent sense of school safety	<p>___% of student survey responses indicate the students feel safe or very safe at school</p> <p>___% of parent responses indicate that parents feel the school provides a safe or very safe environment for students and families</p> <p>___% of staff responses indicate that staff feel the school provides a safe or very safe</p>	Data not compiled and baseline will begin 2023	Data not compiled and baseline will begin 2023	About 75% of community participated in survey and on average we scored above 85% in all areas.	<p>80% - Students</p> <p>80% - Parents</p> <p>90% - Staff</p>

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	environment *Baseline will be established with 2021-22 survey results				
Percentage of students enrolled in or having access to a broad course of study, including Unduplicated Pupils and those with exceptional needs	100% of students had access or were enrolled in a broad course of study and a large variety of programs in order to support their growth and achievement	100% of students had access (2021-22)	100% of students had access (2022-23)	100% of students had access (2023-24)	100% of all students including unduplicated and special needs students were enrolled in a broad range of study with a variety of programs. This is confirmed through the examination of all monthly learning records
Total Library circulations	As a homeschool parent use of materials is crucial to student success. In 2020-2021, there was an average of 15099 circulations even through a pandemic. Next year there should be a significant increase.	16856	18397	17494	20000 circulations

Goal Analysis

An analysis of how this goal was carried out in the previous year.
A description of any substantive differences in planned actions and actual implementation of these actions.

- 2.1 Librarian: Budgeted \$70,000, fully utilized.118,428
- 2.2 Library Books and Materials: Budgeted \$10,000, fully utilized.15,226
- 2.3 Special Education Teacher: Budgeted \$120,000, fully utilized. 257,860
- 2.4 Improved Facilities for Learning: Budgeted \$250,000, fully utilized.205,550
- 2.5 Shade and Concrete for outdoor learning: Budgeted \$30,000, mostly utilized. 23,028
- 2.6 Irrigation, sprinkler, and water improvements for learning areas: Budgeted \$50,000, mostly utilized.39,802
- 2.7 Certificated Staff: Budgeted \$350,000, over utilized.449,371

Our school has made comprehensive investments in all the areas listed in this action, including staffing, facilities, and resources, to support student learning and well-being. ERCLC fully utilized almost all allocated funds, which demonstrates a commitment to maximizing resources and addressing the diverse needs of our school community. Both our data, community input and overall well-being of our students have proven that we have had a tremendously successful year.

There were no substantive differences in this goal or these actions. 2.5 and 2.6 were almost fully utilized, but some funds remain because much of that final work is beginning now and will be carried through the summer.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- 2.1 Librarian: Budgeted \$70,000, fully utilized.118,428
- 2.2 Library Books and Materials: Budgeted \$10,000, fully utilized.15,226
- 2.3 Special Education Teacher: Budgeted \$120,000, fully utilized. 257,860
- 2.4 Improved Facilities for Learning: Budgeted \$250,000, fully utilized.205,550
- 2.5 Shade and Concrete for outdoor learning: Budgeted \$30,000, mostly utilized. 23,028
- 2.6 Irrigation, sprinkler, and water improvements for learning areas: Budgeted \$50,000, mostly utilized.39,802
- 2.7 Certificated Staff: Budgeted \$350,000, over utilized.449,371

There are no material differences in this goal as the school expended more funds than planned. The only difference is 2.5, 2.6 was not completed as that work is being finished in June and July as school is now out.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

All of these goals will continue to be utilized as according to our data, all were effective. As a rural school it is important to focus,

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

There will be no changes to above goals. There will be a number of facility improvements and system improvements for the next few years.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
3	Hands-on Exploratory Learning is our fourth pillar of our program and we believe it is crucial in preparation for career to college, and most importantly learner confidence. The ERCLC learning community will increase project based learning, hands-on learning, and Career Technical Education, including counseling and social emotional learning.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Percentage of pupils meeting UC and CSU entrance requirements, or programs of study that align with CTE standards	2021 was the first year the school was accredited. Baseline will be established with results of 22-23 school year for students completing A-G college requirements	0 tracked	0 tracked	7 of 30 graduates fulfilled A-G	75% of 10th grade students will meet A-G requirements
Percentage of students who have passed an AP exam with a score of 3 or higher. (ERCLC students prepare for CCI instead)	Number of students completing college classes each year will increase annually. For 2020-2021 77 college classes were completed.	93	71	119	120 college classes will be completed

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Percentage of students who participate in, and demonstrate college preparedness in the EAP, SAT, ACT, ASVAB or other assessment.	Between 10th-12th grade, 60% of students participated in a post high school preparation exam. Increase participation to over 80% for students	Due to Covid and SAT cancellations the baseline will begin in 2023	Due to Covid and SAT cancellations the baseline will begin in 2023	Students are not required to take SATs/ACTs for college, therefore this goal is not useful.	85% of students will participate
Number of students participating in CTE classes.	Baseline will be established with results of 2021-22 school year for students participating in CTE based enrichment or opportunity.	Due to newly accredited school, a baseline will be established 2023-24 (data not compiled)	Due to newly accredited school, a baseline will be established 2023-24 (data not compiled)	75 estimated (9-12)	To be established with results of Baseline information.
Number of students participating in VAPA - visual and performing arts.	Baseline will be established with results of 2021-22 school year for students participating in VAPA classes.	Data has not been compiled	Data has not been compiled	69 K-12 students	To be established with results of Baseline information.
FAFSA completion for graduates	Baseline will be established with 2022 data.	Baseline will be compiled 2023	Data has not been compiled	85% estimate	100% graduating students will complete FAFSA

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

As this goal is our focus of CTE, counseling, and hands on learning we have really made significant growth in all of these areas this year. There are no substantive differences as we implemented all of the actions.

I will share that the two mandatory metrics AP testing and SAT/ACT testing are outdated and aren't utilized on most high school campuses as in the past. Students are now completing college classes in place of AP and are not required to test on SATs for most colleges.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Almost all actions were fully carried out and all funds for improved services were completely spent.

3.1 Field Trips: Budgeted \$50,000, fully utilized. 58,431

3.2 Director - Counselor (student services, counseling, etc): Budgeted \$120,000, fully utilized.159,667

3.3 Development of Curriculum: Budgeted \$60,000, almost fully utilized. 56,251

3.4 CTE - Agriculture space development: Budgeted \$50,000, fully utilized.53,629

It appears that all allocated funds were fully utilized across these categories. This suggests a proactive approach to resource allocation and a commitment to providing diverse educational experiences, supporting student well-being through counseling services, and enhancing curriculum development in specialized areas such as Career and Technical Education (CTE). Keep up the effective management of resources to support the diverse needs of your school community!

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

All 4 actions were very effective for our school and in 2023-2024 we made the most significant progress in all of these areas. Our students participated in many enrichment opportunities, field trips, and off-site learning experiences. In addition, we grew our 4H program, added more project base learning and have begun to really develop our curriculum and 4H/agricultural space. We'll continue with all of these goal into the next LCAP.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

A number of actions for goal number three were updated and improved based on this former data. Our school needed to shift some practices, add A-G classes, improve tracking of student success, and develop systems to improve our mediocre to poor outcomes. All of our new actions are based on Dashboard, CAASPP, CTE and other individualized data for our students. By adding 5 more actions this will help us improve our outcomes and ensure we are moving towards moderately effective if not highly effective.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

Goals and Actions

Goal(s)

Description:

Copy and paste verbatim from the 2023–24 LCAP.

Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the “Measuring and Reporting Results” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

California Department of Education
November 2023



Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Eleanor Roosevelt Community Learning Center	Heather Rocha Superintendent	hrocha@erclc.org 5595929160

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

The Eleanor Roosevelt Community Learning Center (ERCLC) is a distinguished K-12 charter home school dedicated to supporting parent educators as key partners in their child's learning journey. Authorized by the Tulare County Office of Education (TCOE) in 2001, ERCLC is among the pioneering charters and homeschool programs in both Tulare County and California. The school operates a main site and several resource meeting sites across Tulare and Fresno Counties.

Incorporated as a 501(c)(3) Nonprofit Public Benefit Corporation in 2008, ERCLC primarily conducts its programs on a picturesque seven-acre site near Visalia. This location is steeped in history, featuring stories of early settlers and Native Americans. The campus includes a historic 150 year old library housed in the original Venice Schoolhouse, one of the county's first schoolhouses, which was part of a significant restoration project. This iconic building, over a century old, adds a rich historical dimension to the learning environment.

ERCLC is no fully WASC accredited and serves approximately 600 students from TK-12th grade. The school emphasizes hands-on learning, offering a variety of educational approaches such as Montessori philosophies, design thinking, project-based learning, agriculture, visual and

performing arts, and multi-age learning. The campus, blending new contemporary buildings with the rural landscape, includes diverse learning spaces: maker spaces, outdoor gardens, wood shops, science labs, art classrooms, an outdoor amphitheater, and more.

The school supports homeschooling families with an array of resources, including professional development and workshops for parent educators. This comprehensive approach ensures a vibrant, supportive learning community that values creativity, practical experience, and educational excellence.

The original and continued mission statement: The Eleanor Roosevelt Community Learning Center is dedicated to supporting and empowering parents and scholars to take an active role in designing and implementing an educational program that ignites a passion for learning and stimulates the intellectual, emotional and physical health of the child. (2001)

ERCLC's vision is to continue to be a transformative change agent for K-12 education creating a true learning partnership between school and home. ERCLC will continue leading educational change by fostering scholars' innate curiosity to problem solve, embrace challenge, and to use the world as our classroom as an inclusive multi-age learning community, while including parents as the learning partner. Our scholars will be well-prepared humans ready to pursue dreams, live happily, and make positive global contributions.

Our School Motto: Educating and Empowering Excellent Humans

Our Community Motto: Gather, Grow, and Give!

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Successes and Achievements at Eleanor Roosevelt Community Learning Center (ERCLC)

2022-2023 School Year:

Challenges and Resolutions: Despite numerous challenges, ERCLC successfully addressed nearly all issues, resulting in a robust and cohesive staff, a healthy school culture, and a supportive Board of Directors.

Grants and Financial Stability: The school received substantial grants to support critical work in pathways, instruction, and learning. This financial support, coupled with a strong budget, has contributed to the school's overall stability.

Accreditation: In the spring of 2024, ERCLC achieved its first full six-year accreditation, marking a significant milestone in the school's commitment to educational excellence.

4-H Program: ERCLC launched a pioneering school-sponsored 4-H program, the first of its kind in the state, catering to students from 1st through 12th grade.

Theater and Musical Programs: The school's theater programs have been expanding, with increased musical enrichment opportunities for students, fostering a rich artistic environment.

Looking Forward:

Improved Academic Metrics: For the 2024 Dashboard, although the results are not yet available, ERCLC is optimistic. The school's efforts in pathways, A-G courses, improved testing rates, and academic growth are expected to yield positive results, setting a strong foundation for the 2024-2025 academic year.

These achievements demonstrate ERCLC's dedication to providing a comprehensive and enriching educational experience, while continuously striving for academic excellence and holistic development of its students.

Challenges Around Testing at Eleanor Roosevelt Community Learning Center (ERCLC)

The 2022-2023 academic year data highlights the performance of ERCLC in English Language Arts (ELA) and Mathematics compared to the State of California. The data is segmented by various student groups, including socio-economically disadvantaged, special education, and ethnic groups. Several factors have contributed to the lower scores, but ERCLC is committed to improvement for the spring 2024 testing and anticipates even more significant progress for the 2024-2025 academic year.

Factors Contributing to Low Scores:

Homeschool Dynamics: As a homeschool that partners with parent instructors, standardized tests like the CAASPP may not fully capture the diverse and individualized educational experiences of ERCLC students.

Data Representation: The current Dashboard and CAASPP results do not reflect the breadth of student growth and achievements in non-traditional educational areas.

Steps Toward Improvement:

Parent Collaboration: ERCLC will continue collaborating with parents to better represent the comprehensive data story of student growth and educational experiences.

Student Engagement: Efforts will be made to encourage students, particularly 8th graders (now 9th graders), to take testing seriously.

Targeted Support: Additional support will be provided to students who are behind in their academic areas, ensuring they receive the necessary help to improve.

College and Career Indicators (CCI):

Focus on Pathways: ERCLC is actively working on pathways and A-G courses to enhance college and career readiness.

Testing Rates and Academic Growth: The school is dedicated to improving testing rates and fostering academic growth, which will be reflected in future data.

Looking Forward

ERCLC is optimistic about the future. The efforts made to address current challenges and improve academic outcomes are expected to yield positive results in the upcoming years. By enhancing collaboration with parents and focusing on targeted support for students, ERCLC aims to provide a more accurate and comprehensive representation of student achievements and growth.

These initiatives, combined with the school's strong financial standing and recent achievements, position ERCLC for a promising and successful 2024-2025 academic year.

CCI-college career indicators

14 students - 50 % prepared

Overall Performance ERCLC Overall:

ELA: 67.6 points below standard (Orange)

Math: 107 points below standard (Red)

State of CA:

ELA: 13.6 points below standard (Orange)

Math: 49.1 points below standard (Orange)

Socio-Economically Disadvantaged Students

ERCLC Socio-Economically Disadvantaged:

ELA: 72.6 points below standard (Red)

Math: 119.8 points below standard (Red)

State of CA:

ELA: 42.6 points below standard (Orange)

Math: 80.8 points below standard (Yellow)

Special Education Students

ERCLC Special Education:

ELA: 113 points below standard (Red)

Math: 159.3 points below standard (Red)

State of CA:

ELA: 96.3 points below standard (Red)

Math: 127.3 points below standard (Orange)

White Students

ERCLC White:

ELA: 57.9 points below standard (Orange)

Math: 95.6 points below standard (Red)

State of CA:

ELA: 20.8 points above standard (Green)

Math: 11.1 points below standard (Yellow)

Hispanic Students

ERCLC Hispanic:

ELA: 85.6 points below standard (Red)

Math: 125.3 points below standard (Red)

State of CA:
ELA: 40.2 points below standard (Orange)
Math: 80.8 points below standard (Orange)

Summary
The ERCLC shows a significant performance gap compared to the state averages, particularly in Mathematics where most student groups fall into the Red category, indicating they are well below the state standards. While ELA performance is slightly better than Math, it still falls below the state standards across all categories. The data highlights a critical need for targeted interventions to support the academic achievements of students at ERCLC, especially for socio-economically disadvantaged, special education, and Hispanic students.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

na

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Eleanor Roosevelt Community Learning Center is not identified for (CSI)

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

n/a

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

n/a

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Staff (Classified, Educational Coordinators - Teachers, Hourly Staff, Administration)	<p>Staff feedback is an integral part of our ongoing commitment to improvement and excellence. Throughout the year, we gather input through various channels, including weekly staff meetings, grade level focus groups, individual feedback sessions, and group brainstorming sessions involving the entire team. This inclusive approach ensures that every staff member has a voice in shaping the direction of our school and contributes to a culture of collaboration and innovation.</p> <p>In addition to internal feedback mechanisms, we also value input from our broader school community. During the past year, our accreditation process provided an opportunity for stakeholders to share their perspectives on our school's strengths and areas for growth. We are proud to announce that as a result of this collective effort, we have achieved a six-year accreditation, reflecting our dedication to continuous improvement and the high standards we uphold.</p> <p>Moving forward, we remain committed to soliciting feedback, fostering a culture of openness and transparency, and using insights gained to inform our decision-making processes and drive positive change. Together, we will continue to strive for excellence in all that we do, ensuring the success and well-being of our students and the entire school community.</p>

Educational Partner(s)	Process for Engagement
Parents, Students, and Community, School Advisory Committee	<p>Our learning community places great importance on fostering open communication and collaboration among parents, students, and the School Advisory Committee (SAC). Regular meetings serve as forums for discussing needs, addressing concerns, and setting future goals to enhance our educational environment.</p> <p>These gatherings take various forms, including group meetings that bring together our entire community, such as Booster meetings, as well as individual discussions tailored to specific needs and interests. Additionally, we utilize surveys to gather comprehensive input from stakeholders, ensuring that we capture diverse perspectives and insights into the needs and areas of growth within our community.</p> <p>The input gathered from these interactions plays a crucial role in shaping our Local Control and Accountability Plan (LCAP), guiding our efforts to address identified needs and achieve our shared goals. By actively engaging with parents, students, and the SAC, we cultivate a sense of ownership and collaboration that strengthens our commitment to continuous improvement and the success of every member of our learning community.</p>
Special Education	<p>The Special Education Team, in collaboration with parents, convenes monthly to engage in reflective discussions focused on celebrating successes and identifying opportunities for improvement. This regular forum allows us to collectively assess our progress, exchange feedback, and discuss strategies to enhance the support and services we provide to our students with special needs.</p> <p>A cornerstone of our approach is the utilization of data to inform decision-making and drive targeted areas of growth. By analyzing various forms of data, including academic performance, behavior outcomes, and individualized education plan (IEP) progress, we gain valuable insights into the effectiveness of our interventions and the impact on student outcomes. This data-driven approach empowers us to identify trends, pinpoint areas of need, and adjust our practices to better meet the diverse needs of our students.</p>

Educational Partner(s)	Process for Engagement
	The insights gained from our monthly meetings and data analysis are integrated into our planning processes, ensuring that our initiatives and strategies align with the identified areas for improvement. By harnessing the collective expertise of our Special Education Team and actively involving parents in the process, we foster a culture of continuous learning and improvement that ultimately enhances the educational experience and outcomes for all students with special needs.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

<p>Staff (Classified, Educational Coordinators - Teachers, Hourly Staff, Administration)</p> <p>In summary, staff would like the following:</p> <ol style="list-style-type: none">1. Staff would like improved support systems with special education and clearer MTSS systems.2. Staff would like improved counseling services including support for high school students.3. Staff would like updated and improved materials/curriculum in addition to updating some of the existing library materials.4. Staff would like updated and additional facilities, sinks, including updating outdoor spaces <p>Parents, Students, and Community, School Advisory Committee</p> <p>In summary, our community would like the following:</p> <ol style="list-style-type: none">1. Parents would like more opportunities for specialized parent workshops, more VAPA class offerings, more curriculum choices, additional choices for families not on campus2. Parents would like more tutoring support for their children especially in reading and writing and mathematics for 2024.3. Parents would like more social emotional classes and counseling, including life skills.4. Parents would like more learning spaces and facilities, outdoor learning, and sports.5. Parents would like more high school choices for A-G classes, college support and trade/skills training and clearer pathways including job shadowing and certifications.

6. Parents would like a strong vendor program and increased support for families not attending class enrichment.

SELPA meetings were held 3 times for the year with the SELPA and through the development of an improved action targeted review plan for students, the team met more frequently in the development.

1. The main suggestion was to continue with the great additional staffing added to support the needs of service of our student population and to look for more strategic academic support.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	ERCLC will show measurable improvement in Mathematics and English Language Arts, while still building a passion for learning across multiple disciplines.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 5: Pupil Engagement (Engagement)
 Priority 7: Course Access (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

Although we are a homeschool, our commitment is still to ensure each and every child is provided an educational experience that promotes their academic progress in multiple measures of growth. After reviewing the results of the 2023 California Dashboard and our local assessments, our students are still below standard, especially in mathematics. ERCLC will strive to make sure that all students will be able to demonstrate the knowledge and skills necessary to be on track for their foundational core skills including college and career readiness at their grade level. Therefore, our goal is to partner with the homeschool educational parent and work towards students reaching Standard Met and Exceeded in CAASSP at least above the State average and also ensuring all students show annual growth in the local IREADY assessment beginning in 2023.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	"All Students" performance on the SBAC ELA assessment (CAASPP)	2022-2023 ELA CAASPP data shows we were -67.6 points below standard. Our			5 points above standard	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		goal is to grow above State average -13.6				
1.2	"All Students" performance on the SBAC Math assessment (CAASPP)	2022-2023 Math CAASPP data shows we were -107 points below standard. Our goal is to grow above State average -49.1			-40 points below standard	
1.3	"Socio-Economically Disadvantaged Group" performance on the SBAC ELA assessment (CAASPP)	2022-2023 ELA CAASPP data shows we were -72.6 points below standard. Our goal is to grow above State average -42.6			-35 points below standard	
1.4	"Socio-Economically Disadvantaged Group" performance on the SBAC Math assessment (CAASPP)	2022-2023 Math CAASPP data shows we were -119.8 points below standard. Our goal is to grow above State average -80.8			-75 points below standard	
1.5	"Special Education Group" performance on the SBAC ELA assessment (CAASPP)	2022-2023 ELA CAASPP data shows we were -113 points below standard. Our goal is to grow above State average -96.3			-90 points below standard	
1.6	"Special Education Group" performance on the SBAC Math assessment (CAASPP)	2022-2023 Math CAASPP data shows we were -159.3 points below standard. Our			-120 points below standard	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		goal is to grow above State average -127.3				
1.7	Maintain above 95% percent tested for CAASPP	2022-2023 96.6 % tested in both ELA and Math			Maintain above 95%	
1.8	Maintain above 95% percent tested for CAST	2022-2023 91.845 tested in CAST			Maintain above 95%	
1.9	Maintain 0% misassigned staff for credentialed teachers of record.	2022-2023 0% misassigned			2023 0% misassigned	
1.10	Teachers fully credentialed	2023-2024 92% fully credentialed teachers			100% fully credentialed	
1.11	Student or parent participation in tutoring support ELA	2023-2024 data shows 46% Behind) We will increase the number of focused tutoring support for students more than 1 year behind on IReady diagnostic in ELA			50% of the 46% of students behind receiving additional specialized support.	
1.12	Student or parent participation in tutoring support Math	2023-2024 data shows 62% Behind We will increase the number of focused tutoring support for students more than 1 year behind on IReady diagnostic in Math (62%)			50% of 62% of students behind receiving additional specialized support.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.13	IReady - ELA	Increase percentage of all students at grade level in ELA 3-12 (54% Spring Diagnostic)			74% of students are proficient or above	
1.14	iReady - Math	Increase percentage of all students at grade level in Math 3-12 (2023-2024 38% Spring Diagnostic)			50% of students are proficient or above in math	
1.15	IReady - Local Assessment Participation Percentage	Maintain 98% percentage of students participating in iReady interim assessments 2-12 (98% 2023-2024 data)			98.5 % tested	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Tutoring: Instructional aides and PT teacher	<p>Aides and a PT Certificated teacher will provide small group intervention support in new tutoring lab hours and scheduled support for ELA and mathematics for designated tutoring lab time to all students including Low Income Students-SED. (LCFF/Title I)</p> <p>This Action addresses red Dashboard results for: Mathematics: District - All, SWD, White, Hispanic, and SED. This Action addresses red Dashboard results for: ELA: SWD, Hispanic, and SED.</p>	\$205,219.00	Yes
1.2	Psychologist (FT)	<p>A psychologist will provide support to our struggling students by designing and implementing a cohesive intervention program throughout the school. They will monitor student performance to ensure no student is left behind due to social emotional needs and will improve our community outreach and social emotional counseling needs.</p>	\$100,218.00	Yes
1.3	ELA/Math Materials and other online support materials	<p>Provide all students and Low Income students with additional support materials for reading/writing, including leveled books, news magazines, and student workbooks. Provide all students and students with special needs with ancillary math materials including manipulatives and supplemental workbooks. (LCFF - Sup/Conc.)</p> <p>This Action addresses red Dashboard results for: ELA: SWD, Hispanic, and SED.</p>	\$45,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.4	Science Curriculum and Materials	Improve Science Curriculum and Wet Labs with alignment to California State Content Standards-NGSS to engage passion for learning and to facilitate the development of oral language and academic vocabulary. (LCFF)	\$40,000.00	No
1.5	Awards/Incentive	Provide students with incentives and awards to recognize and encourage increased achievement in language proficiency, ELA and math, testing completion and passion projects. (LCFF)	\$15,000.00	No
1.6	Education Coordinators - Elem	Elementary Education Coordinators to support individualized learning	\$766,807.00	Yes
1.7	Professional Development	Academic - Math, Gifted Education, Academic and Literacy Support Professional Development (LCFF/Title 2)	\$26,603.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	Since parents are educational partners and a crucial part of our community, we will increase parent participation in classes, resources, and facilities use, while improving site facilities for improved learning spaces.	Broad Goal

State Priorities addressed by this goal.
Priority 3: Parental Involvement (Engagement) Priority 5: Pupil Engagement (Engagement) Priority 6: School Climate (Engagement) Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.
Parents have expressed their desire to increase involvement on-site and participation in school events and daily opportunities. Families have expressed that they would like social emotional classes, opportunities to gather and support each other at on-campus facilities, additional meeting spaces, tutoring, community trips, and to utilize additional resources for families learning off campus.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Facilities are maintained in good repair	Facilities will receive an overall rating of “Good”. (2023-2024) – per site self-inspection SARC			Maintain Good or Excellent Facilities	
2.2	School Attendance Rate	As a Non-Class based school student work is attendance, and we will maintain over 98%(2023-2024)			Maintain 98% attendance rate	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.3	Chronic Absenteeism Rate	0% of students chronically absent (2023-2024)			Maintain 0% chronically absent	
2.4	Pupil Suspension Rate	0% of pupils suspended (2023-2024)			Maintain 0% chronically absent	
2.5	Pupil Expulsion Rate	0% of students expelled from school (2023-2024)			Maintain 0% chronically absent	
2.6	Pupils have sufficient access to the Standards-aligned instructional Materials and a Broad Course of Study (A-G for high school)	100% of students have sufficient access. (2023-2024)			Maintain 100% of students having sufficient access.	
2.7	Parent workshops to improve homeschooling and community	Fall of 2024 there are four opportunities for parent workshops offered. (2024-2025)			15 annual opportunities for parent workshops	
2.8	Total Library circulations	As a homeschool parent use of materials is crucial to student success. In 2023-24, there was an average of 17,000 circulations.			Maintaining and increasing library circulations.	
2.9	Parent use of ERS materials through TCOE.	In 2024-2025 we will establish a baseline.			Increased use of ERS services.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Librarian	Provide a full time librarian to increase student access to books, resources, technology, and to support parents/teachers with the implementation of the English Language Arts California State Standards (CSS). (LCFF)	\$127,967.00	Yes
2.2	Library Books and Materials	Improve and increase library selections for all students	\$25,000.00	Yes
2.3	Special Education Teacher	Through additional support of special services and counseling, for unduplicated pupils, families will have more support on-site and this will increase participation through connection.	\$295,308.00	No

Action #	Title	Description	Total Funds	Contributing
2.4	Improved Facilities for Learning	ERCLC will provide increased facilities for additional learning spaces, satellite resource support, and including relocatables for expanded tutoring and support services (LCFF)	\$400,000.00	No
2.5	Shade and Concrete for outdoor learning	Improve and add shade structures for Ag area, play structures, stage area, and other areas for learning which will encourage time on campus.	\$30,000.00	No
2.6	Irrigation, outdoor land, and indoor facility improvements for learning areas	ERCLC will improve the irrigation for the 4H and community garden areas, and other indoor and outdoor improvements.	\$50,000.00	No
2.7	Certificated Staff - High School	High School certificated staff has greatly expanded the support, enrichment, and new classes for parents and students in the learning process, tutoring, math/ELA classes and coaching for parent educators.	\$754,876.00	Yes

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	ERCLC will increase visual and performing arts opportunities, 4H schoolwide, other CTE pathways, counseling and social-emotional learning support for students. We believe these things are crucial for our students' college, career and community readiness, and most importantly, learner confidence.	Broad Goal

State Priorities addressed by this goal.

Priority 1: Basic (Conditions of Learning) Priority 2: State Standards (Conditions of Learning) Priority 3: Parental Involvement (Engagement) Priority 4: Pupil Achievement (Pupil Outcomes) Priority 5: Pupil Engagement (Engagement) Priority 6: School Climate (Engagement) Priority 7: Course Access (Conditions of Learning) Priority 8: Other Pupil Outcomes (Pupil Outcomes)
--

An explanation of why the LEA has developed this goal.

As a K-12 system, many of our students participate in our school from TK to graduation. For the long-term success of students, it is important to offer a comprehensive range of exploratory opportunities to prepare them for college and career. Student's participating in our program will receive exploratory hands on learning which develops depth and complexity of cognitive abilities. Experiences ensure our students, even in homeschool, will be well-rounded individual's capitalizing on their personal strengths and preferences. As our school encourages diversity, multi-age and cultural depth, innovation and passion, and to support the larger community of good, our program will strive to continue to develop these opportunities that support the growth of the whole child. Providing a broad range of study for our students is important in preparing them for college and career readiness. As a community learning center, adequate facilities, staffing, and exploratory learning through both focused and broad offerings are the building blocks for amazing humans.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	Percentage of 12th grade pupils meeting UC and CSU entrance requirements, or programs of study that align with CTE standards.	2024The school received its first full 6 year accreditation approval. In 2023-2024 school year students completing A-G college requirements increased from 0 to 25			90% Percent of students completing A-G requirements by 12th grade	
3.2	Number of students who have completed college classes	Number of students completing college classes each year will increase annually: 2023-24 it was 119			College classes completed: 175	
3.3	Percentage of students who participate in, and demonstrate college preparedness in the EAP, SAT, ACT, ASVAB or other assessment. (SAT is outdated - CCI will be the baseline)	Dashboard Data for College and Career Indicators with a baseline of 50% overall (14 students 22-23 data)			Increase CCI % prepared to 80%	
3.4	Number of students participating in CTE pathways	Baseline will be established 2023-2024 school year for students completing CTE pathways in capstone			Number of Capstone CTE completers will increase to: 75	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		level courses: 24 (2023-2024)				
3.5	Number of students participating in VAPA - visual and performing arts.	Baseline will be established with results of 2023-2024 school year for students participating in VAPA classes: 65			Students participating in VAPA = 85	
3.6	FAFSA completion for graduates	2023-2024 15/30 (50%) students completed FAFSA			95% students complete FAFSA	
3.7	Number of students participating in 4H - Science pathways	Baseline will be established with results of 2023-2024 school year for students participating in 4H classes: 25			Students participating in 4H = 50	
3.8	Through GSPP increase the number of students prepared for college and careers in education, childcare, and social work pathways..	Baseline will be established in 2024-2025			Students prepared for college and career = 30	
3.9	Through GSPP increase the number of students prepared for college and careers in computer science, technology and environmental studies.	Baseline will be established in 2024-2025			Students prepared for college and career = 30	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Field Trips	Provide enrichment through educational and college readiness field trips and events to broaden the scope of students' cultural experiences and future ready focus including students with special needs.	\$70,000.00	Yes
3.2	Director - Counselor	With the addition of a director of student services, and director of college/career students and families will receive additional counseling, support and guidance for not only social emotional needs but for career and college readiness, PBL, and the development of Individual Learning Plans.	\$136,080.00	Yes

Action #	Title	Description	Total Funds	Contributing
3.3	Development of Curriculum, Instruction and Courses TK-12	As a newly accredited school, ERCLC will develop A-G courses along with the development of the Eleanor core, exploratory learning, theater, media arts and Agriculture classes including participation in 4h and other leadership opportunities TK-12	\$60,000.00	No
3.4	CTE - Development of all CTE pathway instructional spaces and experiences	ERCLC will develop outdoor learning experiences and facilities needs updates.	\$50,000.00	Yes

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$678258	\$0.00

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
10.604%	0.000%	\$0.00	10.604%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.1	<p>Action:</p> <p>Tutoring: Instructional aides and PT teacher</p> <p>Need:</p> <p>SED students are academically below in Math and ELA on the Dashboard, receiving the lowest performance level result. In addition,</p>	Through this action, the district will provide small group intervention and tutoring opportunities which will address student areas of deficiency. Other student groups are also performing at the same level as our SED students, and therefore the services of this action will be provided to all students in the district so that all may benefit.	CAASPP progress, and IReady

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>many are in need of additional learning time and academic support to accelerate the pace of learning to achieve grade level performance.</p> <p>Scope: LEA-wide</p>		
1.2	<p>Action: Psychologist (FT)</p> <p>Need: Many district socioeconomically disadvantaged students do not have the fiscal means to access outside resources related to supports to ensure all-around good health, including social and mental well-being services.</p> <p>Scope: LEA-wide</p>	<p>This action will ensure that these students are provided with on-site support services to make certain that with these needs addressed, it will enable students to focus fully on learning. This will also increase engagement in school and with peers. The school will also provide access to these services to all other students needing this support, as more that just socioeconomically disadvantaged students exhibit need in this area.</p>	<p>CAASPP Progress, iReady performance</p>
1.3	<p>Action: ELA/Math Materials and other online support materials</p> <p>Need:</p>	<p>This action will ensure that SED students, other students groups performing below standard in ELA and math, and any other student needing necessary resources are provided with materials to support their learning needs. All student groups are performing below the statewide average in</p>	<p>CAASPP progress, and IReady</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>SED students are academically below standard in Math and ELA on the Dashboard, receiving a red performance level. These students lack supplemental learning materials in the home to scaffold their learning.</p> <p>Scope: LEA-wide</p>	<p>ELA and Math and therefore this action is being implemented on an LEA-wide basis.</p>	
1.6	<p>Action: Education Coordinators - Elem</p> <p>Need: As Dashboard results indicate, SED students are performing at the lowest level in ELA and Math, as are other student groups. Research studies indicate that often times SED students are taught and supported by the least experienced and least effective teachers.</p> <p>Scope: LEA-wide</p>	<p>This action will ensure that SED students and others performing below level receive added focus to accelerate their learning and course and content completion. The importance of highly qualified, experienced, and effective staff providing the needed services is paramount to the success of students. All students in need, not just Unduplicated will benefit from these services, as many others, not just SED will benefit from highly-qualified educators.</p>	<p>CAASPP and IReady, including pathway completion</p>
2.1	<p>Action: Librarian</p> <p>Need:</p>	<p>This action will ensure that students have access to any needed ELA resource to scaffold their learning. With the variety of learning resources available, students will not lack for anything necessary to support their academic success. The</p>	<p>CAASPP data and library circulations</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>Many SED students do not have access to much literacy material in the home to support their learning. Many student group Dashboard results indicate below standard results in ELA and also below state results.</p> <p>Scope: LEA-wide</p>	<p>action will also provide access to literacy books to build students' love for reading</p>	
2.2	<p>Action: Library Books and Materials</p> <p>Need: Many SED students do not have access to much literacy material in the home to support their learning. Many student group Dashboard results indicate below standard results in ELA and also below state results. Many do not possess a wide variety of reading material for pleasure, as well.</p> <p>Scope: LEA-wide</p>	<p>This action will ensure that students have access to an increasing amount of learning resources and also have access to books and media to access for pleasure. With the variety of learning resources available, students will not lack for anything necessary to support their academic success and this action will also help to build a love of books and reading.</p>	<p>CAASPP data and library circulations</p>
2.7	<p>Action: Certificated Staff -High School</p>	<p>By ensuring that students are supported by highly-qualified, effective education coordinators, learning will be accelerated and course completion will increase, leading to increased results in</p>	<p>CAASPP and Dashboard Data</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>Need: Many SED student groups are behind in completing A-G requirements and CCI elements per Dashboard and local data information, as are other student groups.</p> <p>Scope: LEA-wide</p>	completion of A-G and College & Career measures. All high school students are in need of these services, and therefore this Action will be for the benefit of all.	
3.1	<p>Action: Field Trips</p> <p>Need: Many of our students are low income and lack the resources for enriching experiences, and as Dashboard results indicate, are performing at levels indicative of additional needed supports.</p> <p>Scope: LEA-wide</p>	These action will benefit both low income students and the entire learning community. It is important for all students to connect content learning with outside experiences to reinforce knowledge-building. This action will also increase peer engagement and relationship-building opportunities for students.	3.1 and 3.3
3.2	<p>Action: Director - Counselor</p> <p>Need:</p>	Low income students and most of our students are underperforming in all areas on the dashboard. This action will ensure that students receive necessary support and guidance to increase successful outcomes in being college and career ready.	Pathway and A-G completion 3.1, 3.2, .3.4

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>Low income students have additional needs in CCI, college readiness and social needs.</p> <p>Scope: LEA-wide</p>		
3.4	<p>Action: CTE - Development of all CTE pathway instructional spaces and experiences</p> <p>Need: Research studies report that many SED students do not live in situations highly conducive to learning (lack of learning spaces and resources), and that is the case for many of our ERCLC SED students. These students need improved and equal learning spaces for enriching experiences, and connections to core content learning.</p> <p>Scope: LEA-wide</p>	<p>A learning environment that provides for the learning needs of students (especially those that lack one), is safe and engaging, and has modern facilities to enable the needed high-level instruction to occur, is necessary for all students, and especially low-income students. As a rural school, providing these learning supports for all students will increase success outcomes, inclusive of pathway completion, while also increasing student engagement.</p>	<p>Pathway completion and student involvement 3.4-3.9</p>

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
-------------------	--------------------	---	------------------------------------

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Eleanor Roosevelt Community Learning Center received a small portion of LCFF Concentration Add-on Grant funding for 2023-24 of 10,155. The small amount will be applied to classified tutoring salaries to increase hours of support for our most needy students.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A

2024-25 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	6396300	678258	10.604%	0.000%	10.604%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$2,561,877.00	\$510,417.00		\$125,784.00	\$3,198,078.00	\$2,446,475.00	\$751,603.00

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Tutoring: Instructional aides and PT teacher	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$205,219.00	\$0.00	\$136,883.00			\$68,336.00	\$205,219.00	
1	1.2	Psychologist (FT)	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$100,218.00	\$0.00	\$50,109.00	\$50,109.00			\$100,218.00	
1	1.3	ELA/Math Materials and other online support materials	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$0.00	\$45,000.00	\$45,000.00				\$45,000.00	
1	1.4	Science Curriculum and Materials	All	No			All Schools		\$0.00	\$40,000.00	\$10,000.00	\$30,000.00			\$40,000.00	
1	1.5	Awards/Incentive	All	No			All Schools		\$0.00	\$15,000.00	\$15,000.00				\$15,000.00	
1	1.6	Education Coordinators - Elem	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$766,807.00	\$0.00	\$766,807.00				\$766,807.00	
1	1.7	Professional Development	All	No			All Schools		\$0.00	\$26,603.00	\$15,000.00			\$11,603.00	\$26,603.00	
2	2.1	Librarian	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$127,967.00	\$0.00	\$82,122.00			\$45,845.00	\$127,967.00	
2	2.2	Library Books and Materials	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$0.00	\$25,000.00	\$25,000.00				\$25,000.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.3	Special Education Teacher	All Students with Disabilities SED, and all students	No			All Schools		\$295,308.00	\$0.00		\$295,308.00			\$295,308.00	
2	2.4	Improved Facilities for Learning	All	No			All Schools		\$0.00	\$400,000.00	\$400,000.00				\$400,000.00	
2	2.5	Shade and Concrete for outdoor learning	All	No			All Schools		\$0.00	\$30,000.00	\$30,000.00				\$30,000.00	
2	2.6	Irrigation, outdoor land, and indoor facility improvements for learning areas	All	No			All Schools		\$0.00	\$50,000.00	\$50,000.00				\$50,000.00	
2	2.7	Certificated Staff -High School	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$754,876.00	\$0.00	\$754,876.00				\$754,876.00	
3	3.1	Field Trips	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$0.00	\$70,000.00	\$35,000.00	\$35,000.00			\$70,000.00	
3	3.2	Director - Counselor	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$136,080.00	\$0.00	\$36,080.00	\$100,000.00			\$136,080.00	
3	3.3	Development of Curriculum, Instruction and Courses TK-12	All	No			All Schools		\$60,000.00	\$0.00	\$60,000.00				\$60,000.00	
3	3.4	CTE - Development of all CTE pathway instructional spaces and experiences	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools		\$0.00	\$50,000.00	\$50,000.00				\$50,000.00	

2024-25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
6396300	678258	10.604%	0.000%	10.604%	\$1,981,877.00	0.000%	30.985 %	Total:	\$1,981,877.00
								LEA-wide Total:	\$1,981,877.00
								Limited Total:	\$0.00
								Schoolwide Total:	\$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.1	Tutoring: Instructional aides and PT teacher	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$136,883.00	
1	1.2	Psychologist (FT)	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$50,109.00	
1	1.3	ELA/Math Materials and other online support materials	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$45,000.00	
1	1.6	Education Coordinators - Elem	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$766,807.00	
2	2.1	Librarian	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$82,122.00	
2	2.2	Library Books and Materials	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$25,000.00	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
2	2.7	Certificated Staff -High School	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$754,876.00	
3	3.1	Field Trips	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$35,000.00	
3	3.2	Director - Counselor	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$36,080.00	
3	3.4	CTE - Development of all CTE pathway instructional spaces and experiences	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$50,000.00	

2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	\$1,505,000.00	\$1,815,118.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Tutoring: Instructional aides and PT teacher	Yes	\$75,000.00	86,953
1	1.2	Psychologist (PT)	No	\$60,000.00	78,729
1	1.3	ELA/Math Materials and other online support materials	Yes	\$45,000.00	50,579
1	1.4	Science Curriculum and Materials	Yes	\$50,000.00	51,433
1	1.5	Awards/Incentive	No	\$15,000.00	13,000
1	1.6	Literacy Tutoring	Yes	\$50,000.00	53,652
1	1.7	Professional Development	Yes	\$50,000.00	43,529
2	2.1	Librarian	Yes	\$70,000.00	118,428
2	2.2	Library Books and Materials	Yes	\$10,000.00	15,226
2	2.3	Special Education Teacher	No	\$120,000.00	257,860
			Yes		

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
2	2.4	Improved Facilities for Learning	Yes	\$250,000.00	205,550
2	2.5	Shade and Concrete for outdoor learning	Yes	\$30,000.00	23,028
2	2.6	Irrigation, sprinkler, and water improvements for learning areas	Yes	\$50,000.00	39,802
2	2.7	Certificated Staff	Yes	\$350,000.00	449,371
3	3.1	Field Trips	Yes	\$50,000.00	58,431
3	3.2	Director - Counselor	Yes	\$120,000.00	159,667
3	3.3	Development of Curriculum	Yes	\$60,000.00	56,251
3	3.4	CTE - Agriculture space development	Yes	\$50,000.00	53,629

2023-24 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
454271	\$1,166,465.00	\$1,303,302.00	(\$136,837.00)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Tutoring: Instructional aides and PT teacher	Yes	\$30,000.00	33320		
1	1.3	ELA/Math Materials and other online support materials	Yes	\$45,000.00	50579		
1	1.4	Science Curriculum and Materials	Yes	\$50,000.00	51433		
1	1.6	Literacy Tutoring	Yes	\$50,000.00	53652		
1	1.7	Professional Development	Yes	\$41,465.00	43529		
2	2.1	Librarian	Yes	\$50,000.00	72974		
2	2.2	Library Books and Materials	Yes	\$5,000.00	15226		
2	2.3	Special Education Teacher	Yes	\$60,000.00	74547		
2	2.4	Improved Facilities for Learning	Yes	\$200,000.00	205550		
2	2.5	Shade and Concrete for outdoor learning	Yes	\$30,000.00	13028		
2	2.6	Irrigation, sprinkler, and water improvements for learning areas	Yes	\$50,000.00	12722		
2	2.7	Certificated Staff	Yes	\$350,000.00	449371		
3	3.1	Field Trips	Yes	\$25,000.00	45641		

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
3	3.2	Director - Counselor	Yes	\$70,000.00	71850		
3	3.3	Development of Curriculum	Yes	\$60,000.00	56251		
3	3.4	CTE - Agriculture space development	Yes	\$50,000.00	53629		

2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
3,702,386	454271	0	12.270%	\$1,303,302.00	0.000%	35.202%	\$0.00	0.000%

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and

- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.

- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.

- This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
- If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:
Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

- For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA’s percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.

- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.

- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for

purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**
 - This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
 - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
 - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**
 - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
 - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
 - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

